



Siebel Scholars Foundation

Conference

The Economics of Alternative Energy

University of California, Berkeley

October 26-28, 2007

SIEBEL SCHOLARS

SIEBEL SCHOLARS OVERVIEW

The Siebel Scholars program was established to recognize the most talented students at the world's leading graduate schools of business and computer science, including Harvard University, Massachusetts Institute of Technology, Northwestern University, Stanford University, the University of Chicago, the University of California at Berkeley, Carnegie Mellon University, and the University of Illinois at Urbana-Champaign.

Each year, five outstanding graduate students from each institution are honored as Siebel Scholars. The Siebel Scholars are selected by the Deans of each school on the basis of outstanding academic performance and qualities of leadership. Each Siebel Scholar receives a \$25,000 award to defray tuition and expenses for the final year of his or her graduate studies.

All Siebel Scholars are invited to attend the Siebel Scholars Conference, held annually at a host school. Attendees include faculty, past and present Siebel Scholars, and other distinguished guests.

As future leaders in the fields of computer science and business, Siebel Scholars will have the opportunity to directly influence the scientific inventions as well as the policies and economic decisions that shape our future. The conference is intended to help prepare Siebel Scholars for their future roles by providing a forum to discuss and debate global issues with current leaders in the academic, business, government, and research communities.

The Siebel Scholars Conference is also intended to form Siebel Scholars—both past and present—into an active community that will focus on addressing issues that affect the nation and the world. There is no end to what the Siebel Scholars, the best and brightest in their fields, can achieve individually and collectively, and it is the Siebel Scholars Foundation's privilege to assist them in this process. The Siebel Scholars Foundation is supported by a grant from the Siebel Foundation.

CONFERENCE OVERVIEW

The theme of the 2007 Siebel Scholars Conference is the economics of alternative energy. Throughout the conference, Siebel Scholars will be invited to engage in open and frank discussion about the impacts of climate change and potential sources of alternative energy. Scholars will have an opportunity to interact with a prestigious group of leading scientists, policy makers, entrepreneurs, and experts to discuss this pressing issue.

Siebel Scholars will begin the conference with a Friday evening keynote from distinguished guest, author, and Editor of *Newsweek*, Jon Meacham. An airing of the Academy Award winning film, *An Inconvenient Truth*, will follow dinner.

On Saturday morning, a panel comprised of leading experts will frame the issue of climate change and carbon emissions. The Saturday afternoon panel will focus on the various sources of alternative energy. We welcome back our moderator, ABC News veteran Sam Donaldson. On Saturday evening, we will host a special evening in San Francisco featuring Hall-of-Fame blues musician, Buddy Guy.

Sunday we will host a breakfast where Thomas M. Siebel, Chairman of the Siebel Foundation, will present a challenge to the Scholars. The Siebel Foundation will sponsor an X Prize related to alternative energy and Scholars will be tasked with developing the difficult but achievable prize. Scholars will break into working groups to discuss and articulate a prize that drives innovation and when achieved, will hopefully change the economics of alternative energy.

SPEAKER BIOGRAPHIES

Following are brief biographies of the distinguished panelists who will participate in the 2007 Siebel Scholars Conference, "The Economics of Alternative Energy."



SPENCER ABRAHAM

Spencer Abraham was sworn in as the 10th Secretary of the U.S. Department of Energy on January 20, 2001. He began his tenure in the midst of a severe energy crisis that included the California blackouts, declining domestic energy supplies and insufficient international energy trade opportunities. In response, he helped President Bush devise America's first national energy plan in over a decade and oversaw its implementation. As part of this plan, he led efforts to broaden America's international energy partnerships, working with China, Japan, Russia, the E.U., countries in South America and Africa and certain OPEC nations. Under his leadership the Department of Energy conducted a number of short and long-term studies of world oil, gas, electricity and other markets. Domestically, he spearheaded high-tech efforts in the areas of hydrogen fuel cell research and the development and expansion of clean coal technology programs, and provided a strong voice for the reemergence of safe nuclear power. Prior to being named Secretary of Energy, Abraham served as an effective and highly productive U.S. Senator from Michigan, where he was the author of 22 pieces of legislation signed into law. He chaired two subcommittees: Manufacturing and Competitiveness and Immigration. He authored three ground-breaking pieces of technology legislation: the Electronic Signature in Global and National Commerce Act, the Government Paperwork and Elimination Act, and the Anti-Cybersquatting Consumer Protection Act. All three were landmarks in the governance of cyberspace and the use of important new technology. He holds a law degree from Harvard University, where he co-founded the Federalist Society.



CAROL BROWNER

Carol Browner served as Administrator of the U.S. Environmental Protection Agency from 1993 to 2001. She is the longest-serving Administrator in the history of the \$7 billion, 18,000 employee agency. Accomplishments during Ms. Browner's tenure at EPA include enacting the strongest-ever national air pollution standards; creating innovative and flexible alternatives to traditional regulatory programs; and developing the highly successful Brownfields program. With her direction, the agency also forged broad bipartisan support to pass the landmark Food Quality Protection Act and the Safe Drinking Water Act. It completed three times the number of Superfund clean-up projects than in the program's previous 13 years. Ms. Browner is also responsible for the creation of the first EPA Office of Children's Health Protection, the Office of Environmental Information, and the Office of Reinvention. Currently, Ms. Browner serves as a Principal of The Albright Group LLC, a global strategy firm. She is also a Principal of Albright Capital Management LLC, an investment advisory firm. Utilizing her expertise to position clients from a broad range of sectors, Ms. Browner, an attorney, provides strategic counsel in the critical areas of environmental protection, climate change, and energy conservation and security. Ms. Browner currently serves as chair of the National Audubon Society, one of the nation's oldest environmental organizations, and as a member of the Board of the Directors of the Center for American Progress, the Alliance for Climate Protection and the League of Conservation Voters. Ms. Browner earned her B.A. and J.D. from the University of Florida.



SAM DONALDSON

Sam Donaldson, a 40-year ABC News veteran, served two appointments as chief White House correspondent for ABC News from January 1998 to August 1999 and from 1977-1989, covering Presidents Carter, Reagan, and Clinton. Mr. Donaldson also co-anchored, with Diane Sawyer, *PrimeTime Live* from August 1989, until it merged with 20/20 in 1999. Mr. Donaldson co-anchored the ABC News Sunday morning broadcast, *This Week With Sam Donaldson & Cokie Roberts*, from December 1996 to September 2002. From October 2001 to May 2004 Mr. Donaldson hosted *The Sam Donaldson Show - Live In America*, a daily news/talk radio program broadcast on ABC News Radio affiliates across the country. In the three-hour show, Sam tackled the day's top stories and important issues – getting comment from newsmakers, engaging listener calls, and of course, inserting his own unique experience and opinion. Currently Mr. Donaldson is appearing on *ABC News Now*, the ABC News digital network. His daily half-hour show *Politics Live* is an unscripted dialogue with numerous guests and commentators discussing the top political news stories of the day. In 1998, Mr. Donaldson received the Broadcaster of the Year award from the National Press Foundation. Mr. Donaldson has won many other awards, among them four Emmy Awards and three George Foster Peabody Awards. Born in El Paso, Texas, Mr. Donaldson received his Bachelor's degree from Texas Western College and did graduate work at the University of Southern California. His 1987 autobiography, *Hold On, Mr. President*, was an international best seller.



MYRON EBELL

Myron Ebell is Director of Energy and Global Warming Policy at the Competitive Enterprise Institute. He also chairs the Cooler Heads Coalition, which comprises over two dozen non-profit groups that question global warming alarmism and oppose energy rationing policies. CEI was named one of the ten most influential groups or individuals in the global warming debate for 2006; notably, no other non-profit groups, including environmental pressure groups, were named to the list. Mr. Ebell has appeared as a guest on numerous television shows, including the ABC Evening News, NBC Nightly News, PBS News Hour, BBC World, CNN, C-SPAN, Al Jazeera, Fox News's Special Report, and on national television networks throughout Europe, Australia, and Canada. In 2004, he was featured in a BBC Radio documentary, *The Climate Wars*, and in 2005 participated in a debate on the Kyoto Protocol. Mr. Ebell's writings have appeared in a variety of publications, including *USA Today*, the *Washington Post*, *Human Events*, London's *Guardian*, and *Environmental Law Forum*. Mr. Ebell has testified before six House and Senate committees. On radio, television, and in person, he has debated then-Interior Secretary Bruce Babbitt, then-EPA Administrator Carol Browner, then-CEQ Chairman Katie McGinty, former British Environment Minister John Selwyn Gummer, then-Dutch Environment Minister Jan Pronk, European Environment Agency Executive Director Jacqueline McGlade, and the heads of the Sierra Club, Friends of the Earth, Greenpeace USA, National Environmental Trust, and Alliance for an Energy Efficient Economy, among others. A native of Baker City, Oregon, Mr. Ebell holds a B.A. from Colorado College and an M.Sc. from the London School of Economics.



DANIEL C. ESTY

Daniel C. Esty is the Hillhouse Professor of Environmental Law and Policy at Yale University. He holds faculty appointments in both Yale's Environment and Law Schools. He is the Director of the Center for Business & Environment at Yale, the Yale Center for Environmental Law and Policy, as well as the Yale World Fellows Program. Professor Esty is the author and editor of eight books and numerous articles on environmental policy issues and the relationships between environment and corporate strategy, competitiveness, trade, security, performance measurement (data-driven decision making), governance, and development. His most recent book, *Green to Gold: How Smart Companies Use Environmental Strategy to Innovate, Create Value, and Build Competitive Advantage*, explains what every executive must know to manage and profit from the environmental challenges facing society and the business world. Prior to taking up his current position at Yale, Professor Esty was a Senior Fellow at the Institute for International Economics (1993-94), served in a variety of senior positions on the US Environmental Protection Agency (1989-93), and practiced law in Washington, DC (1986-89). In 2002, Professor Esty received the American Bar Association Award for Distinguished Achievement in Environmental Law and Policy for "pioneering a data-driven approach to environmental decision making" and developing the Global Environmental Sustainability Index. He served four years as an elected Planning and Zoning Commissioner in his hometown of Cheshire, Connecticut.

SPEAKER BIOGRAPHIES



BEN LIEBERMAN

Ben Lieberman is a Senior Policy Analyst at The Heritage Foundation's Roe Institute for Economic Policy Studies. He specializes in energy and environmental issues, including the Clean Air Act, climate change, and the impact of environmental policy on energy prices. His commentaries on environmental and energy issues have appeared in the *New York Times*, *BusinessWeek*, *Chicago Sun-Times*, *Consumer's Research*, *Weekly Standard*, and others. He has also appeared in interviews on CNBC and FOX News Channel. His work on stratospheric ozone depletion and the Montreal Protocol was published in the 1994 monograph, "The High Cost of Cool: The Economic Impact of the CFC Phase-out in the United States," and the 1998 monograph, *Doomsday Déjà Vu: Ozone Depletion's Lessons for Global Warming*. Mr. Lieberman has also written on the Clean Air Act and the issue of environmental federalism, including the 1995 monograph, *Title V of the Clean Air Act: Will America's Industrial Future Be Permitted?* and the 1997 monograph, *Environmental Audits: State Carrots Versus Federal Sticks in Environmental Enforcement*. He covered the consumer impact of environmental regulations, such as those mandating low-flush plumbing fixtures and energy-efficient appliances and residences as well as federal regulations affecting gasoline prices. Mr. Lieberman testified before the Subcommittee on Energy and Power for the U.S. House of Representatives and before the House Subcommittee on Energy Policy, Natural Resources, and Affairs discussing these standards. Mr. Lieberman received his JD from George Washington University.



JON MEACHAM

Jon Meacham is Editor of *Newsweek*. He arrived at the magazine as a writer in January 1995, became National Affairs Editor in June of that year, and was named Managing Editor in November 1998. He supervises the magazine's coverage of politics, international affairs, and breaking news, and has written cover stories on politics, religion, guns in America, race, and the death of Ronald Reagan. In 2001, *Newsweek* won the National Magazine Award for General Excellence—the industry's highest honor—for its coverage of the attacks of September 11, 2001 and their aftermath. In 2003, the magazine won the award again for its coverage of President Bush and the Iraq war. Meacham's *Franklin and Winston: An Intimate Portrait of an Epic Friendship*, a chronicle of the wartime relationship between Roosevelt and Churchill, was published by Random House on October 21, 2003, and spent twelve weeks on *The New York Times* bestseller list. *The New York Times* said the book was "written with grace and conviction"; *TIME* magazine called it "masterful" and the *Washington Post* said it was "a memorable achievement." *Franklin and Winston* was named a book of the year by the *Los Angeles Times*. It has won The Churchill Centre's 2005 Emery Reves Award for the best book of the year on Winston Churchill and the William H. Colby Military Writers' Symposium's Book of the Year Award. The paperback edition was a *New York Times* bestseller for nine weeks. Born in Chattanooga in 1969, Meacham graduated summa cum laude with a degree in English Literature from The University of the South in Sewanee, Tennessee. He is now a member of the University's governing Board of Regents.



ANGUS ROCKETT

Angus Rockett is a Full Professor and Associate Head of the Department of Materials Science and Engineering at the University of Illinois. He is a Fellow of the AVS Science and Technology Society and was a rotating Research Program Administrator at the Office of Basic Energy Sciences at the Department of Energy in 2000. He has won numerous awards for teaching and advising from the College of Engineering at the University of Illinois. His teaching has ranged from introductions to materials engineering for business and engineering students to senior and graduate courses on electronic material. His research has concerned ion-assisted growth of semiconductors and fundamental science of growth of materials by molecular beam epitaxy. He has studied the basic science of solar cell materials and the operation of solar cell devices for 20 years using virtually all of the common materials microchemical and microstructural analysis techniques from SIMS and TEM to STM and photoluminescence. He is an AVS Short Course Instructor for the Sputter Deposition of Thin Films short course and will be teaching a new short course on photovoltaics this year. He has also given short courses in fundamentals of thin film solar cells at the IEEE Photovoltaic Specialists Conference, on characterization of photovoltaic materials at the Materials Research Society, and has given short courses on thin films and photovoltaics in China, Mexico, Sweden, Israel, Brazil, and elsewhere. He holds a Sc.B. in Physics from Brown University and a Ph.D. in Materials Science from the University of Illinois.



THOMAS M. SIEBEL

Thomas M. Siebel is the Chairman of First Virtual Group, a diversified holding company with interests in commercial real estate, agribusiness, and global investment management. Mr. Siebel was the Founder, Chairman, and Chief Executive Officer of Siebel Systems, one of the world's leading software companies, which merged with Oracle Corporation in January 2006. Before founding Siebel Systems, Mr. Siebel served as Chief Executive Officer of Gain Technology, a multimedia software company that merged with Sybase in December 1992. From 1984 through 1990, he was an executive at Oracle Corp., where he held a number of senior management positions. Mr. Siebel serves on the Board of Advisors of the University of Illinois, College of Engineering, and is a Director of the University of Illinois Foundation, the Hoover Institution at Stanford University, and the Palo Alto Medical Foundation. He is a frequent industry spokesman and is the author of three books: *Taking Care of eBusiness* and *Cyber Rules*, published by Doubleday, and *Virtual Selling*, published by the Free Press. The Siebel Foundation, founded in 1996, is active in the support of education, wildlife habitat preservation, conservation, and support for the homeless. The Siebel Foundation, in turn, created the Siebel Scholars Foundation, the Dearborn Scholars Fund in Montana, and the Meth Project. The Siebel Scholars program has contributed \$28.6 million to eight universities to endow scholarship funds for graduate students in computer science and business who demonstrate exceptional academic achievement and leadership. Mr. Siebel is a graduate of the University of Illinois at Urbana-Champaign, where he received a Bachelor of Arts in History, an MBA, a Master of Science in Computer Science, and a Ph.D. in Engineering (Hon.).



RICHARD SWANSON

Richard Swanson co-founded SunPower Corporation in 1985. He has served as President and Chief Technology Officer since June 2003 and has been a member of the board of directors since 1985. Prior to his current position, Dr. Swanson served as Chief Executive Officer and President from 1991 to June 2003 and vice president and director of technology from 1990 to 1991. From 1976 to 1991, Dr. Swanson served as a Professor of Electrical Engineering at Stanford University. Professor Swanson and his group conceived and developed the point-contact solar cell. Laboratory versions of these cells achieved record 28 percent conversion efficiency in concentrator cells and 23 percent large-area one-sun cells. Along with his students and co-workers, he has published over 200 articles in journals and conference proceedings, as well as several book chapters. In 2002, he was awarded the William R. Cherry award by the IEEE for outstanding contributions to the photovoltaic field, and in 2006 the Becquerel Prize in Photovoltaics from the European Communities. He holds both a bachelor's and master's degree in Electrical Engineering from Ohio State University. Dr. Swanson received a Ph.D. in Electrical Engineering from Stanford University in 1974.



JERRY TAYLOR

Jerry Taylor is a Senior Fellow at the Cato Institute. In this role, Mr. Taylor challenges the "market failure" critique of free markets as they pertain to energy policy and environmental protection. Under his direction, the Cato Institute has become an influential critic of federal and state environmental policy. He is active on the lecture circuit and one of the most frequently cited experts in energy and environmental policy in the nation. He has served regularly on congressional advisory bodies and has testified over a dozen times at hearings on Capitol Hill. Mr. Taylor is the author of numerous studies and journal essays on energy and environmental issues, and has contributed to several anthologies, including *Market Liberalism: A New Paradigm for the 21st Century*, *The Cato Handbook for Congress*, *China as a Global Economic Power: Market Reforms and the New Millennium*, and *Earth Report 2000: Revisiting the True State of the Planet*. He is a frequent contributor to prominent newspapers and magazines, and has written for the *Washington Post*, the *Los Angeles Times*, the *Wall Street Journal*, and *USA Today*. Additionally, Mr. Taylor is a regular commentator on Fox News Channel, CNBC, CNN, NPR, and the BBC. He holds a Bachelor of Arts degree in Political Science from the University of Iowa.

AGENDA

FRIDAY, OCTOBER 26, 2007

6:30 p.m. - 7:30 p.m. **Welcome Reception**
Claremont Horizon Room

7:30 p.m. - 8:15 p.m. **Dinner Address**
Claremont Ballroom
Jon Meacham, Editor of *Newsweek* magazine

8:15 p.m. - 9:30 p.m. **Dinner**

9:30 p.m. - 11:00 p.m. Movie, *An Inconvenient Truth*
Claremont Empire Room

SATURDAY, OCTOBER 27, 2007

7:00 a.m. - 8:00 a.m. **Breakfast**
Claremont Horizon Room

8:30 a.m. - 9:00 a.m. **Welcome Remarks**
University of California, Berkeley, Stanley Hall

- **Thomas M. Siebel**, Chairman of the Siebel Scholars Foundation
- **S. Shankar Sastry**, Dean of the University of California, Berkeley, School of Engineering

9:00 a.m. - 12:00 p.m. **Morning Panel Discussion** Moderated by Sam Donaldson

Climate Change: Is It a Problem?

A discussion on the potential consequences related to carbon emissions.

- **Spencer Abraham**, Secretary of Energy under President George W. Bush
 - **Carol Browner**, Administrator of the Environmental Protection Agency under President Bill Clinton
 - **Myron Ebell**, Director of Energy and Global Warming at the Competitive Enterprise Institute
 - **Jerry Taylor**, Energy Expert at the Cato Institute
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12:00 p.m. - 1:15 p.m. **Luncheon**
University of California, Berkeley, Hearst Mining Building

SATURDAY, OCTOBER 27, 2007, continued

1:15 p.m. - 4:00 p.m.

Afternoon Panel Discussion Moderated by Sam Donaldson
University of California, Berkeley, Stanley Hall

What are the Potential Sources of Alternative Energy?

A discussion on the various sources of energy including solar power, wind power, nuclear power, and bio-fuels.

- **Daniel Esty**, Author of *Green to Gold* and the Hillhouse Professor of Environmental Law and Policy at Yale University
 - **Ben Lieberman**, Senior Policy Analyst at the Heritage Foundation
 - **Angus Rockett**, Professor of Materials Science and Engineering at the University of Illinois at Urbana-Champaign
 - **Richard Swanson**, President and CTO of SunPower
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4:00 p.m. - 4:30 p.m.

Closing Remarks

- **Robert Birgeneau**, Chancellor of the University of California, Berkeley
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7:00 p.m. - 11:00 p.m.

Reception and Evening Event

Downtown San Francisco, Bimbo's 365 Club

- **Buddy Guy**, Hall-of-Fame blues musician
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SUNDAY, OCTOBER 28, 2007

8:00 a.m. - 8:30 a.m.

Breakfast

Claremont Ballroom

8:30 a.m. - 9:00 a.m.

Meeting with Siebel Scholars

- **Thomas M. Siebel**, Chairman of the Siebel Scholars Foundation
 - **Jesse Berst**, Executive Director, Energy & Environment, X Prize Foundation
-

9:00 a.m. - 11:00 a.m.

Siebel Scholars Meeting and Break-out Session

Claremont Mezzanine

11:00 a.m. - 12:30 p.m.

Siebel Scholars' Presentations

Claremont Ballroom

*Dress: Business casual for panel sessions and breakfasts
Friday evening cocktail/business attire
Saturday evening casual attire*

SIEBEL SCHOLARS—CLASS OF 2008

**Carnegie Mellon University,
School of Computer Science**

Shilpa Arora
Eric Davis
Jason Ernst
Uma Menon
Jahanzeb Sherwani

**Harvard University,
Division of Engineering and Applied Sciences**

Bryan Kate
Ali Durlav Khan
Yao Yu

**Massachusetts Institute of Technology,
School of Engineering**

Minji Kim
Kah Seng Tay
Archana Venkataraman
Sue Zheng
Hao Zhou

**Massachusetts Institute of Technology,
Sloan School of Management**

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Laura Dansingani
Yonca Nora Heyse
Jennifer Liao
Jody Muehlegger

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Kellogg School of Management**

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Minit Gupta
Melissa Hogg
Michael Rosskamm
Jodie Zimmerman

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Riku Inoue
Timothy Lipus
Joyce Pan
Jack Stahl

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Aly Hadibhai
Chris Harris
Jules Maltz
Alan Resnikoff

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College of Engineering**

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Peter Lau
Alexandra Meliou
Udam Singh Saini
Li Zhuang

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Graduate School of Business**

Anne Field
Sinan Kermen
Jamison Larsen
Michael Lasota
Yuliya Polyakova

**University of Illinois at Urbana-Champaign,
Department of Computer Science**

Lyndsy Kron
Luiz Mendes
Stanislav Negara
Lukasz Wesolowski
Jingjin Yu

SIEBEL SCHOLARS—CLASS OF 2007

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Michael Dille
Michael Heilman
Pradeep Ravikumar
Adam Wierman

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Division of Engineering and Applied Sciences**

Peter Webb

**Massachusetts Institute of Technology,
School of Engineering**

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Punyashloka Biswal
Hongyi Hu
Robert Pilawa
Chen Xiao

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Sloan School of Management**

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Alper Celen
Alice Chen
Ilyse Cody
Nicholas Padgalskas

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Kellogg School of Management**

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Christopher Gregory
Akshaya Gulhati
David Newman
Douglas Scott Jr.

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Katherine Brainard
Frans Effendi
Chang Seo Park
David Reiss

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Kautsuv Sen

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Navtej Sadhal

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Jesse Davis
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Micki O'Neil
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Akshay Sethi

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Kashif Manzoor
Dafna Shahaf

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**Carnegie Mellon University,
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Dinesh G. Raju
Anna Goldenberg
Estefania Pickens
Alla Safonova
Sebastian Scherer

**Massachusetts Institute of Technology,
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Eric Fellheimer
Edmond Lau
Masood Qazi
Dennis Wei
Matt Willsey

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Sloan School of Management**

Peer Casillo
Dingli Chen
Steven Fransblow
Christy Prilutski
Caroline Stark

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Lisa Slouffman
Luca Torre
Gaurav Wadhwa
Mya Wilkins

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Florin Ratiu
Arnab Roy
Zhendi Su
Dilys Thomas

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Suzanne Oudsema
Robert Quandt
Meredith Quinn
Frederick Wedell

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Matthew Denny
Bonnie Kirkpatrick
Brian Milch
Cameron Whitehouse

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Anupama Divakaruni
R. Neale Fisher
S. Hans Montgomery
Gaurav Rastogi
C. Scott VanHoy

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Mark Gates
Patrick Meredith
James Newell
Neelay Shah
Jai Vasanth

SIEBEL SCHOLARS—CLASS OF 2005

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School of Computer Science**

Guy Lebanon
Spiros Papadimitriou
Jeremy L. Searock
Ricardo Silva
Christopher Urmson

**Harvard University,
Harvard Business School**

Warren Brown
Rebecca Greenawalt
Byron Krug
Jeffrey Liaw
Fernando Vigil

**Massachusetts Institute of Technology,
School of Engineering**

Nitzan Gadish
Albert Lin
Alp Simsek
Jim Sukha
Aekkaratt Thitimon

**Massachusetts Institute of Technology,
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Stella Choi
Lia Dean
Liesbet Peeters
Aaron M. Raphel
Vikram Sahney

**Northwestern University,
Kellogg School of Management**

Michael A. Baird
Joshua C. Bennett
Philip A. Enan
Shannon Hennessy
Ukonwa Uwimana

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Puneet Agarwal
Tracy Lou
Sriram Sankaranarayanan
Eric Sirianni
Zubin Wang

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Graduate School of Business**

Christopher J. Bradford
Virginia F. Dejesus-Rueff
Tennyson J. Liu
Alice Woodwark
Sam D. Yagan

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College of Engineering**

Christian S. Bell
Owen Cooper
Arel Cordero
Ana Merino
Rajesh Nishtala

**University of Chicago,
Graduate School of Business**

Shegan Campbell
Renee Chan
Steven S. Fechheimer
James J. McCabe
Kirk A. Ziehm

**University of Illinois, Urbana-Champaign,
Department of Computer Science**

Anthony Kaap
Ivan Y. Lee
Yogesh Mehta
Philip Morton
Paul Spyridis

SIEBEL SCHOLARS—CLASS OF 2004

**Carnegie Mellon University,
School of Computer Science**

Aditya Agarwal
Nikhil Bansal
Jun Gao
Nicholas Hopper
Aleksandar Nanevski

**Harvard University,
Harvard Business School**

Ashok Dylan Jadeja
Michael Lindsey
Will Uppington
Mitchell Weiss
Valerie Zonenberg

**Massachusetts Institute of Technology,
School of Engineering**

Cristian Cadar
Jennie E. Cochran
Vikash Gilja
Daniel Roy
Nattavude Thirathon

**Massachusetts Institute of Technology,
Sloan School of Management**

Tanguy Catlin
James Cham
Harris Rabin
Amy Steele
Maria Valdivieso

**Northwestern University,
Kellogg School of Management**

Allison Barmann
Arlindo Eira Filho
Harsha Misra
Brian Myers
Edwin Van Dusen

**Stanford University,
Department of Computer Science**

Tyson Condie
Chuong B. Do
Itay Lotan
Will Robinson
Rong Xu

**Stanford University,
Graduate School of Business**

Barak Ben-Gal
Travis William Hopp
Hanson C. Li
Paul D. Todgham
David Weickhardt

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College of Engineering**

Michael Hamler
Jason Hong
Emil Ong
Rachel Rubin
Mehul Shah

**University of Chicago,
Graduate School of Business**

Jeremy Getson
Angela Guido
Edward Pyne
Scott Silverman
Andrei Vorobyov

**University of Illinois, Urbana-Champaign,
Department of Computer Science**

Ellick Chan
Robin D. Dhamankar
Trevor Donarski
Julia Dragan-Chirila
Tim Eriksson

**University of Pennsylvania,
The Wharton School**

Simon Davidson
Laura Drum Miller
David Levin
Jessica Meng
Dana Rosenberg (Berneman)

SIEBEL SCHOLARS—CLASS OF 2003

**Carnegie Mellon University,
School of Computer Science**

Ulas Bardak
Aaron Greenhouse
Yiheng Li
Brigitte Pientka
Ashish Venugopal

**Harvard University,
Harvard School of Business**

Lucy A. Cummings
Jason S. Nogueira
Charlotte B. Relyea
Richard Starling
William F. Wade

**Massachusetts Institute of Technology,
School of Engineering**

Adrian Birka
Brian P. Ginsburg
Timothy Kuan-Ta Lu
Ryan N. Lang
Ketan D. Vyas

**Massachusetts Institute of Technology,
Sloan School of Management**

Todd Alwart
Oliver Bergmann
Phil Lapsley
Guido Meardi
Matthew J. Lockwood Mullaney

**Northwestern University,
Kellogg School of Management**

Rajul Aggarwal
Jerome Clavel
Christopher Dupre
Brigitte Robin Wolf
Derek Yung

**Stanford University,
Department of Computer Science**

Mayur Datar
Guha Jayachandran
Francois-Marie Lefevre
Julie Letchner
Daniel Wright

**Stanford University,
Graduate School of Business**

Eric Bannasch
James Edmunds
Jimmy Price III
Sweta Sarnot
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